

GPA Strategic Plan 2026-2029

Advancing sustainable energy access in displacement and fragile settings

GPA

The GPA is the global initiative that aims to ensure SDG 7 - access to affordable, reliable, sustainable, and modern energy for all - is inclusive of displacement and fragile contexts. The GPA Secretariat convenes a global network of over 100 partners working collectively toward this shared objective in four strategy pillars.

About the GPA Secretariat

The GPA Secretariat is a system-level actor advancing SDG 7 in displacement and fragile settings. It enables collective action for impactful delivery at scale by facilitating collaboration, generating shared intelligence, shaping policy, strategy and plans, and mobilising resources.



Our Context

The number of people living in displacement settings is larger than ever. Renewable energy has never been more affordable. Continuous innovation in private finance is inspiring new possibilities. This moment demands a global shift - from managing displacement as a perpetual emergency to resolving it through inclusion, resilience, economic development and shared responsibility.

Current status of energy access in displacement and fragile settings:

Energy Access Gaps

- **50 million displaced people** lack access to clean cooking
- **37 million displaced people** lack access to electricity
- **71% of displaced people** live in low-income countries
- **428 million people** lacking access to electricity live in fragile, conflict and violence affected contexts (FCV)

Humanitarian Operations Impact

- **11,000+ diesel generators** power the humanitarian system
- **100 million USD** spent on diesel per year
- **200,000+ tons of CO₂e** emitted annually



7 AFFORDABLE AND CLEAN ENERGY



Sustainable energy enables local development



Generating economic opportunities



Improving health, food security and gender outcomes



Reducing emissions, supporting climate adaptation and mitigation

Vision

All people living in displacement settings have equitable access to sustainable energy.

Mission

To drive collective action that enables affordable, reliable, and sustainable energy access for displacement-affected communities and the organisations that serve them.

Desired Impact

Sustainable energy for households, productive uses, facilities, and operations to create jobs, promote economic development, reduce costs, decrease emissions, and increase resilience.

Our Core Values

We are driven by an ecosystem-first mindset, purposeful inclusion, and pragmatic ambition. We ground our work in evidence and continuous learning, while collaborating with humility, respect, and accountability.

Key Roles

Convening

Catalysing

Advocating

Amplifying

Advising

Strategy Pillars

The GPA was created to facilitate collective action around core challenges hindering progress on energy access in displacement and fragile contexts:

Why access fails:
Root Causes

How GPA addresses these: **Strategy Pillars**

1

Policy gaps and weak national integration

Strategic Influence:
Shaping policy, priorities, and agendas

2

Evidence and expertise deficits

Effective Knowledge:
Ensuring actionable knowledge reaches where it is needed

3

Fragmented, siloed interventions

Systemic Orchestration:
Enabling coordinated, systemic delivery

4

Inflexible, short-term and restricted funding

Resource Mobilisation:
Unlocking and guiding finance and expertise

How we drive impact: Strategic focus 2026-2029

Objective: Ensure sustainable energy services in displacement settings are prioritised, coordinated, and delivered at scale by strengthening the systems and supporting the people that make impact possible.



© Jjumba Martin/ Prosper Global (formerly Mercy Corps) Enter Energy Project, Ethiopia

1

Strategic Influence: Shaping policy, priorities, and agendas

Challenge: Inefficient Policy Integration

Humanitarian mandates often fail to prioritise long-term energy infrastructure, while national development and climate policies routinely exclude displaced populations. This systemic disconnect leaves communities in fragile and displacement locations outside of national energy planning, preventing scalable, sustainable energy planning.

Our Role

- **We engage governments and regional institutions systematically:** We use our unique convening power to influence national governments, regional bodies, and ministries, systematically bridging the gap between global policy and national energy frameworks.
- **We amplify voices:** We centre the leadership, experience and expertise of our members and people with lived experience of displacement to strengthen influence, especially at critical, high-leverage decision-making moments.
- **We translate knowledge into policy impact:** We integrate grounded evidence and operational expertise into actionable recommendations, giving decision-makers and financiers the confidence to act at scale.

2

Effective Knowledge: Ensuring actionable knowledge reaches where it is needed

Challenge: Evidence and Expertise Gaps

A lack of standardised data, market intelligence, and shared best practices obscures opportunities in displacement and fragile settings. Without reliable evidence on energy demand, socio-economic factors, operational risks, and proven project models, solutions providers lack the information needed to act.

Our Role

- **We enable systemic learning:** We curate and generate a resource hub gathering evidence, tools, and key insights to support decision-making and delivery.
- **We share what works (and what doesn't):** We facilitate transparent exchange through networks, creating space to learn from successes and failures in order to improve future delivery as a collective.
- **We strengthen knowledge systems:** We improve how data and insights are generated, accessed and used across practitioners.

3

Systemic Orchestration: Enabling coordinated, systemic delivery

Challenge: Fragmented, Siloed Interventions

Humanitarian, development, and private sector actors frequently operate in isolation, resulting in duplicated efforts, inefficient resource allocation, and disjointed pilot projects. This lack of strategic coordination prevents the ecosystem from achieving a collective impact that is greater than the sum of its individual parts.

Our Role

- **We facilitate the ecosystem:** We convene and align diverse actors to identify complementarities, reduce duplication, and create coherent energy access pathways at country and global levels.
- **We translate collective ambition into coordinated delivery:** We facilitate joint planning and implementation in priority contexts by translating shared goals into integrated plans and mutually reinforcing investments.
- **We shape systemic conditions to be more enabling toward local integration:** We influence policies, financing structures, information flows, and market conditions so that solutions become investable, scalable and embedded into national systems.

4

Resource Mobilisation: Unlocking and guiding finance and expertise

Challenge: Inflexible, Short-Term Financing

Traditional humanitarian funding relies on short-term, emergency-focused budgets that are incompatible with capital-intensive, multi-year energy infrastructure. A scarcity of blended finance instruments and de-risking mechanisms keeps projects trapped in the pilot phase, preventing long-term market sustainability.

Our Role

- **We consolidate funding needs and connect them to resources:** We create a shared understanding of where, how and what types of capital, expertise, and capacities are required and link partners with appropriate resource providers.
- **We support effective finance ecosystems and mechanisms:** We support the development of blended and inclusive financing models that mobilise public and private capital.
- **We advocate for sustained and catalytic funding:** We promote continued public investment which unlocks larger-scale private finance while protecting the socio-economic inclusion of displaced communities.

Institutional Support & Partners

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The GPA Impact collective members:



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